



HORIZON CAPITAL FUND SICAV RAIF

RESILIENT TRADE FINANCE – SUB-FUND 5

Short-Term Commodity Trade Finance Strategy



1. **ABOUT HORIZON CAPITAL AG**



1 - About Horizon Capital AG

OVERVIEW

- Horizon Capital AG is the investment management arm of SCCF SA (Structured Commodity and Corporate Finance). We are **experts in financing** companies in the essential commodities industry.
- Horizon Capital AG advises predominantly **short-duration, absolute return** funds specializing senior secured lending and advisory services to SMEs located mainly in Europe, Asia and North America.
- SCCF SA was established by former bankers (BNP Paribas, Credit Suisse, ING, Société Générale, Standard Chartered, Cargill). The group originates and provides commodity-backed investment opportunities **since 2004**.
- Horizon Capital AG is **headquartered in Zug (CH)** with offices in Geneva (CH) and Singapore (SG).
- Horizon Capital AG is **regulated by FINMA**, the Swiss Financial Market Supervisory Authority.



USD 15 bn+

transactions arranged since inception



USD 1.6 bn+

Assets under advisory



25+ years

Business experience in finance and commodities



45 People

Geneva, Zug, Singapore

1 - About Horizon Capital AG

OUR ACTIVITIES

Horizon Capital AG offers a unique platform for investors seeking a diversification in their portfolio:

- Unique value proposition to borrowers, offering bundled services along with trade finance. This in turn gives us greater visibility and control over a borrower's business,
- In-house operations and accounting provides accurate assessments of collateral valuation, operational risk and market outlook,
- Vast network of banks, commodity traders, trade finance funds and advisors as well as insurance companies gives access to up-to date market information and provides optionality in how to structure and manage loans.

Investment Funds

We offer a **unique approach** to the commodity Trade Finance market via a fund structure:

- **Strong track record** managing commodity trade finance loans,
- **Privileged access** to borrowers in Europe and Asia,
- A long experience of **origination and structuration** of commodity trade finance deals,
- **Strong diversification** of the portfolio amongst different borrowers.

Private Debt

We provide **financing to companies** active in commodity trade seeking tailor made solutions:

- **Private debt** is an important funding component for fast-growing, medium-sized companies,
- Horizon Capital AG offers **senior-secured credit-based** financing solutions,
- The solution can be a fund, a note or a segregated portfolio,
- Dedicated to companies active in commodity trade finance.

Wealth Management Services

We offer to HNWI or Institutional clients independent **portfolio management services**:

- Working in total **open-architecture**,
- Customize your separately managed account to your unique needs for **capital preservation**,
- A selection of best performing products at **competitive** prices,
- A choice of solid and stable custodian banks.

2.

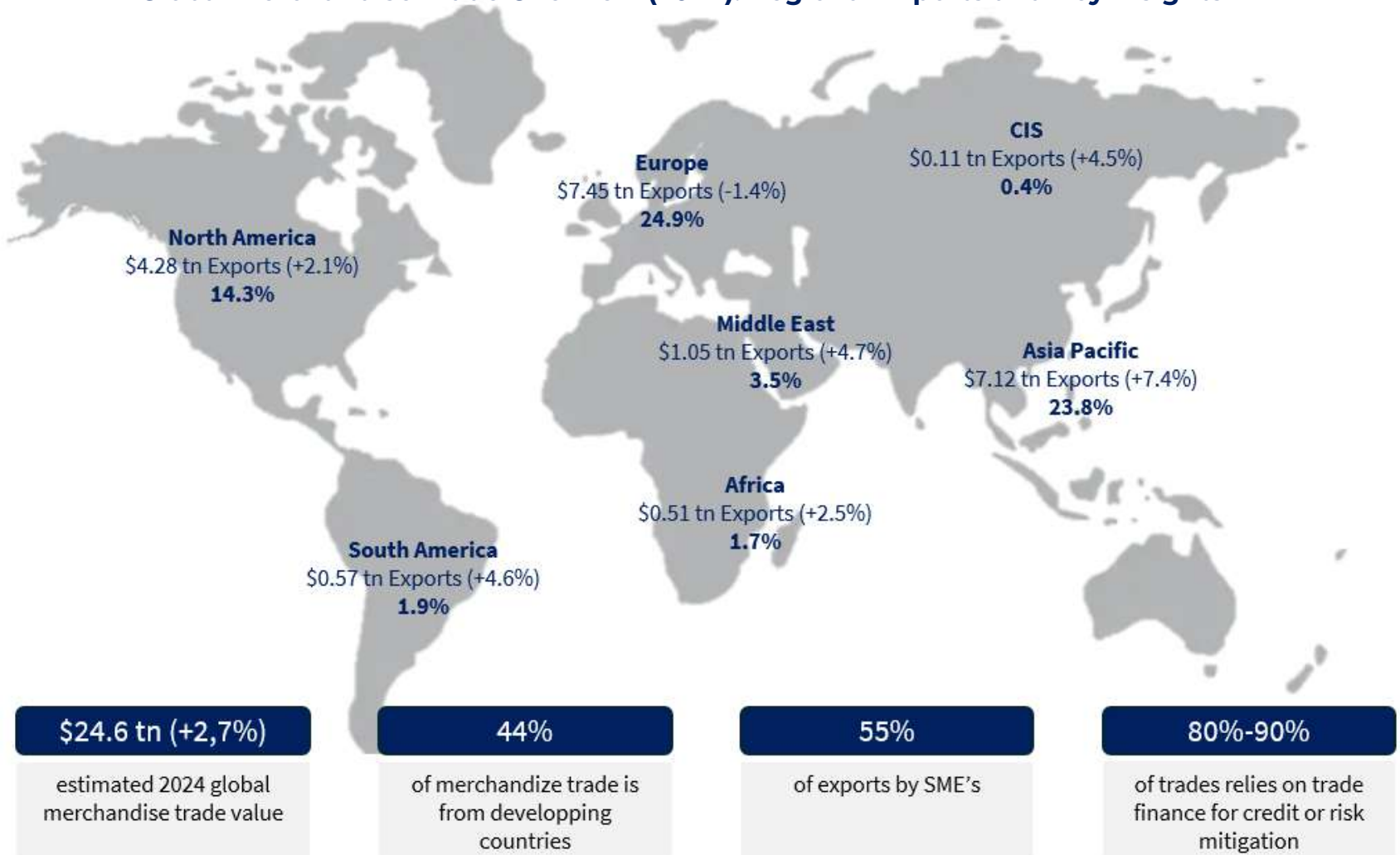
TRADE FINANCE: OVERVIEW OF THE MARKET



2 - Overview Of The Market

GLOBAL TRADE FINANCE AND GLOBAL PRESENCE

Global Merchandise Trade Overview (2024): Regional Exports and Key Insights



Sources: WTO International Trade Statistics, Trade Council, OECD, October 2024.

2 - Overview Of The Market

BACKGROUND FOR TRADE FINANCING OPPORTUNITY

Multiple barriers for banks to provide facilities

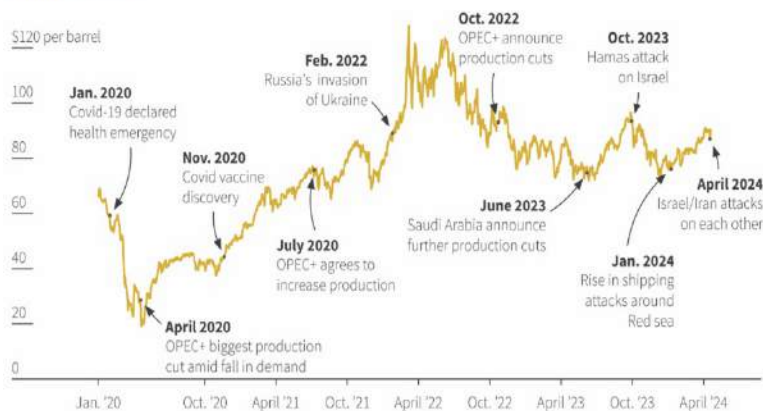
- Complex AML/KYC requirements and associated costs
- Reputational risk
- Basel capital regulatory requirements degrading the banks' profitability
- BNP, Parisbas, ABN AMRO... Some historical banks have exited the commodities and were only partially replaced by entrants



Increasing volumes and commodity price inflations translate into rising demand for more working capital

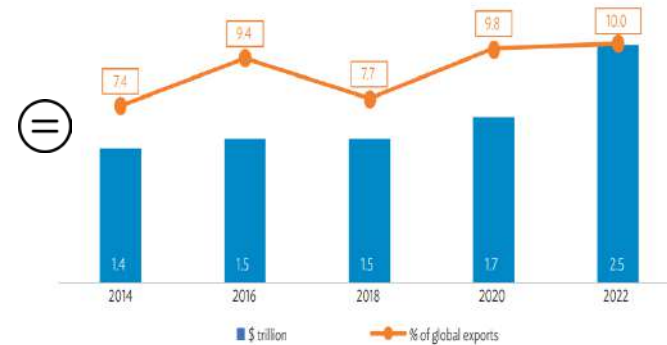
Oil's ups and down since 2020

Brent crude price



Large and increasing trade finance gap to be filled

The trade finance gap was estimated at US\$ 2,6 Trillions in 2023 (source: J.P.Morgan)



Unique opportunity for investors to disintermediate the banks

THE RIGHT COMBINATION OF FACTORS

- Competitive asset - 1 st / 2 nd quartile refinery in key cost and operating areas per industry benchmarking (per Solomon data)
- Strategic asset ideally located in country short of gasoline and diesel and that can run nearly 40 crudes, including challenging grades that many European refiners can't accept
- 10 years crude supply and product offtake with one of the 3 largest commodity trader in the world and with ExxonMobil, 4th largest oil company in the world
- Seasoned management team

2 - Overview Of The Market

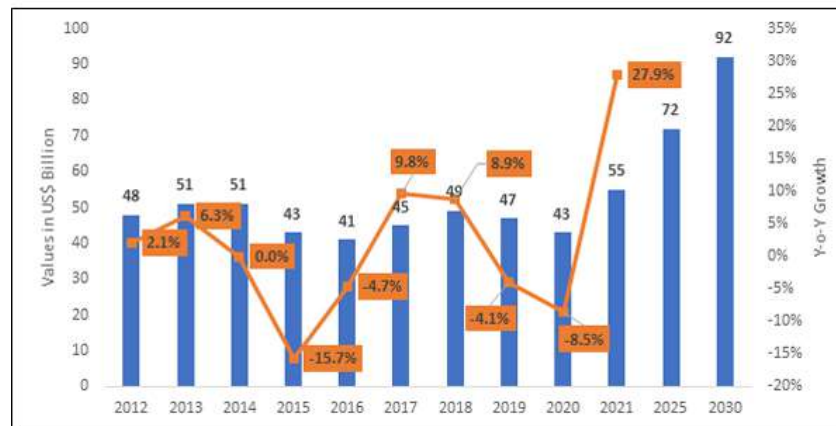
GLOBAL TRADE FINANCE AND GLOBAL PRESENCE

The global Trade Finance Market is expected to record a CAGR of 9.2% from 2024 to 2033. In 2025, the market size is projected to reach a valuation of about USD 72 Billion. By 2033, the valuation is anticipated to reach USD 157 Billion*.

The Trade Finance Market presents significant growth opportunities due to several factors:

- **Globalization and Trade Expansion:** Increasing cross-border trade fuels demand for trade finance.
- Rising trade volumes create new opportunities for financial institutions.
- **Business Working Capital Needs:** Companies require funds for inventory, production, and shipment. Trade finance solutions, such as letters of credit, provide liquidity for smooth transactions.
- **Risk Mitigation in Trade:** Trade finance instruments help manage risks like payment defaults, currency fluctuations, and political instability. Tools like credit insurance enhance confidence in transactions.
- **Technological Advancements:** Fintech and blockchain streamline trade finance, reducing paperwork, transaction times, and costs. Digital platforms improve tracking, transparency, and security.
- **Supporting SMEs in Trade:** SMEs often struggle with financing. Expanding trade finance services to them unlocks growth opportunities and enables greater participation in global trade.

Global Trade Finance Market Revenue



Note: Data for 2025 and 2030 is forecasted
Source: ICC Trade Register Report 2022,
Exim Bank Research

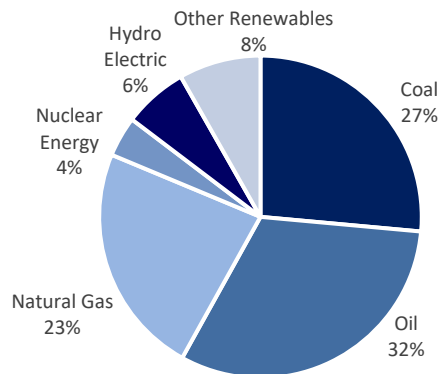
*: The investment in the Fund can lead to a total loss of the invested capital. Returns may increase or decrease as a result of currency fluctuations for investors whose natural currency differs from the fund's currency.

2 - Overview Of The Market

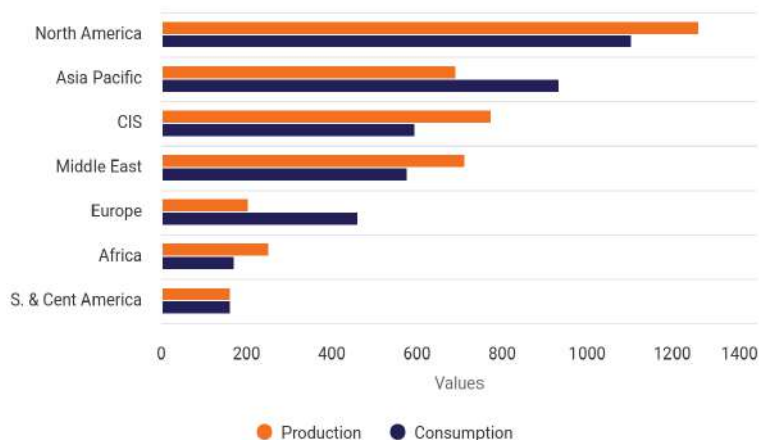
2024 WORLD ENERGY REVIEW

2023 marked record energy demand, with **oil** surpassing 100 million barrels/day and **coal** hitting new highs. China's reopening drove the rebound, while renewables grew 6x faster than total energy and electricity demand rose sharply.

World Consumption



The top four regions responsible for 80% of gas production are also responsible for 85% of its consumption



ENERGY DEMAND & CONSUMPTION:

- **Total primary energy consumption** increased by **2%** in 2023, exceeding **pre-COVID levels by 5%**.
- **Fossil fuels** still dominate but declined to **81.5%** of total energy use (-0.4%).
- **Renewables** reached **14.6%** of primary energy, growing **six times faster** than total energy consumption.

OIL & NATURAL GAS:

- **Global oil demand** surpassed **100 million barrels/day**, with production at a record **96 million b/d**.
- **China became the largest oil refining market** (18,484 kb/d), surpassing the US.
- **LNG supply grew 2%**, with the **US overtaking Qatar** as the largest exporter.

COAL & ELECTRICITY:

- **Coal consumption hit a record 164 EJ**, up **1.6%**. **India's coal use surpassed Europe & North America combined**.
- **Global electricity demand rose 2.5%**, with **Asia & the Middle East up 5%**, while **Europe & North America declined**.
- **Renewables' share in power generation increased to 30%**, with **Brazil leading at 72%**.

KEY MINERALS & BIOFUELS:

- **Biofuels grew 8%**, with the **US, Brazil, and Europe** accounting for **75% of global consumption**.
- **Key mineral prices dropped 26%**, with **cobalt (-47%)**, **lithium (-32%)**, and **pet needle coke (-36%)** seeing the biggest declines.

2 - Overview Of The Market

NEW TRENDS IN TRADE FINANCE

Rising interest rates, persistent inflation, and stricter monetary policies, coupled with geopolitical uncertainties, are shaping a complex global trade environment. Here's how to navigate these main challenges.



1 - BRIDGING THE SME LENDING GAP

The funding gap for SMEs has surged from **\$1.5 trillion in 2020 to \$2.6 trillion in 2023**, making access to capital increasingly difficult. Without adequate financing, SMEs struggle with cash shortages, limiting their ability to operate and grow.

Key reasons for this expending disparity include:

- **Risk & Capital Constraints:** SMEs often lack the credit history or revenue stability required by lenders, giving larger corporations priority access.
- **High Borrowing Costs:** Elevated risk and rising interest rates make financing expensive for SMEs.
- **Data Limitations:** Limited financial history makes it difficult to assess SMEs' creditworthiness, further restricting access to loans.



2 - DIGITAL TRANSFORMATION OF TRADE

Despite being one of the oldest forms of commerce, global trade has lagged in digitalization, still relying on paper-based processes. However, this is rapidly changing. With legal and regulatory reforms enabling digital trade documents and data exchange, the industry is evolving to align with modern digital payment ecosystems.

The shift towards digital trade brings significant benefits, including:

- **Enhanced efficiency and interoperability**
- **Better risk mitigation.**
- **Access to new global markets.**

As trade embraces digitization, it is set to become faster, more secure, and more accessible worldwide.

2 - Overview Of The Market

NEW TRENDS IN TRADE FINANCE



3 - GEOPOLITICAL TENSIONS AND TRADE IMPACT

Ongoing conflicts, including the **Israel-Hamas war** and **Russia-Ukraine war**, are increasing global economic risks. These tensions contribute to **inflationary pressures**, supply chain disruptions, and rising commodity and energy costs, leading to **tighter financial conditions and reduced consumer confidence**.

Businesses must ensure **liquidity and supply chain flexibility** to navigate uncertainties, particularly as key commodities like **natural gas, oil, and timber** face potential export restrictions. As beginning of 2024, **\$633 billion in liquidity was trapped in supply chains** for S&P 1500 companies, highlighting the need for **efficient working capital management**.



4 - U.S. SHIFTS TRADE FOCUS TO LATIN AMERICA

As trade relations with China become more strained, **Mexico has overtaken China as the U.S.'s top trading partner**.

Latin America's **proximity, free trade agreements, and competitive labor costs** make it an attractive alternative for multinational corporations seeking **supply chain diversification**. Companies are increasingly sourcing from **Chile, Colombia, Costa Rica, Brazil, and Mexico** to enhance resilience and reduce dependence on Asia.



5 - SUPPLY CHAIN FINANCE IN A HIGH-INTEREST RATE ENVIRONMENT

Rising inflation, high interest rates, and declining consumer demand are creating financial challenges for businesses. Despite **aggressive monetary tightening**—including a 5%+ rate hike by the Federal Reserve (2022-2023)—**inflation remains elevated**, keeping borrowing and goods costs high.

With economic growth uncertain in 2024, companies must **prioritize balance sheet management and liquidity access** over traditional financing. Supply Chain Finance (SCF) will play a crucial role, offering a cost-effective and efficient liquidity solution for both buyers and suppliers.

Persistent inflation, geopolitical tensions, and high interest rates will continue shaping consumer behavior and business financing. Access to working capital will be essential for both large corporations and SMEs to build resilience in an unpredictable global market.

3.

WHY RESILIENT TRADE FINANCE?



3 - Why Resilient Trade finance?

VALUE CHAIN SUSTAINABILITY

- 80% of **global trade** passes through complex value chains (production, logistics, multimodal transportation, inventory, etc.)
- Emissions arising from the value chain are on average **5.5 times** as high as a corporation's direct emissions
- In a typical consumer company, the value chain creates for greater social and environmental costs than its own operation. Accounting for more than 80% of GHG emissions and more than 90% of the **impact** on air, land, water and biodiversity
- Therefore, value chains hold the **greatest potential** to moving the dial to improve sustainability



3 - Why Resilient Trade finance?

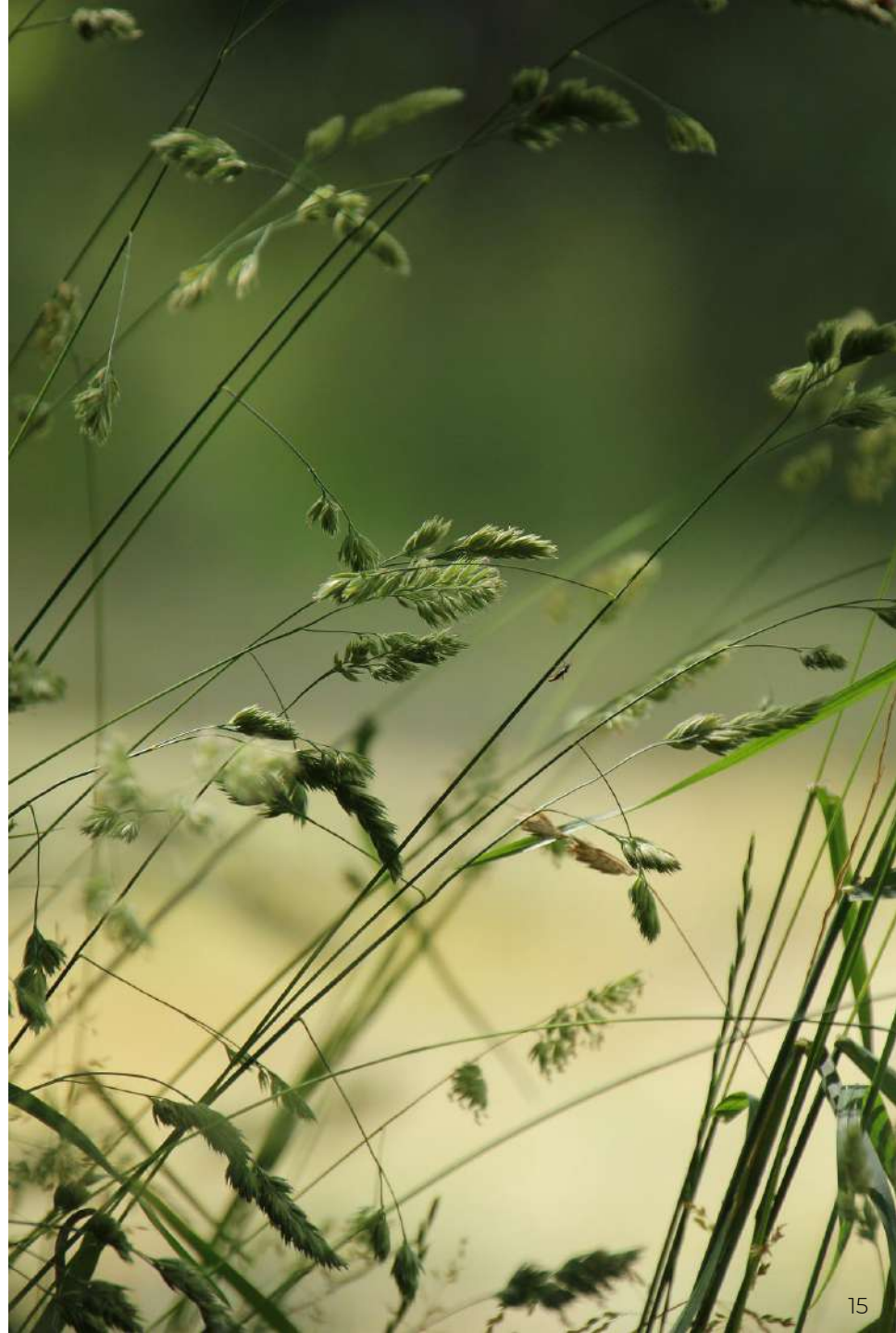
TRADE FINANCE AND THE SDGS

The United Nations' **Sustainable Development Goals** (SDGs) are key drivers of much global activity around poverty and its eradication, and **trade plays a vital part**. Indeed, trade has been widely recognized as the **most powerful engine** for inclusive economic growth, development, job creation and poverty reduction. However, it is enormously important that in increasing trade and prosperity we do not inadvertently encourage practices that undermine sustainability.



4.

ESG IN PRACTICE



4 - ESG in practice

OUR MISSION

KEY PRINCIPLES

Our investment approach is based on four fundamental ideas



USE TRADE AS FORCE OF GOOD

There are still billions of people still left untouched by the benefits of the **ability to trade** more widely than their own domestic markets. Now, more than ever, as the global pandemic continues to cause economic turmoil, countries need to work together to develop and rebuild trade flows



PRODUCTIVE ECONOMY

At Horizon Capital, our core focus is the Small and Medium Entreprises dealing with essential commodities. By **bridging the gap** between borrowers and lenders of the natural resources industry, we are financing productive transactions in the **real economy**



CAREFUL SELECTION

In our investment process, we look at how trade affects biodiversity from a biophysical, social, political and economic point of view



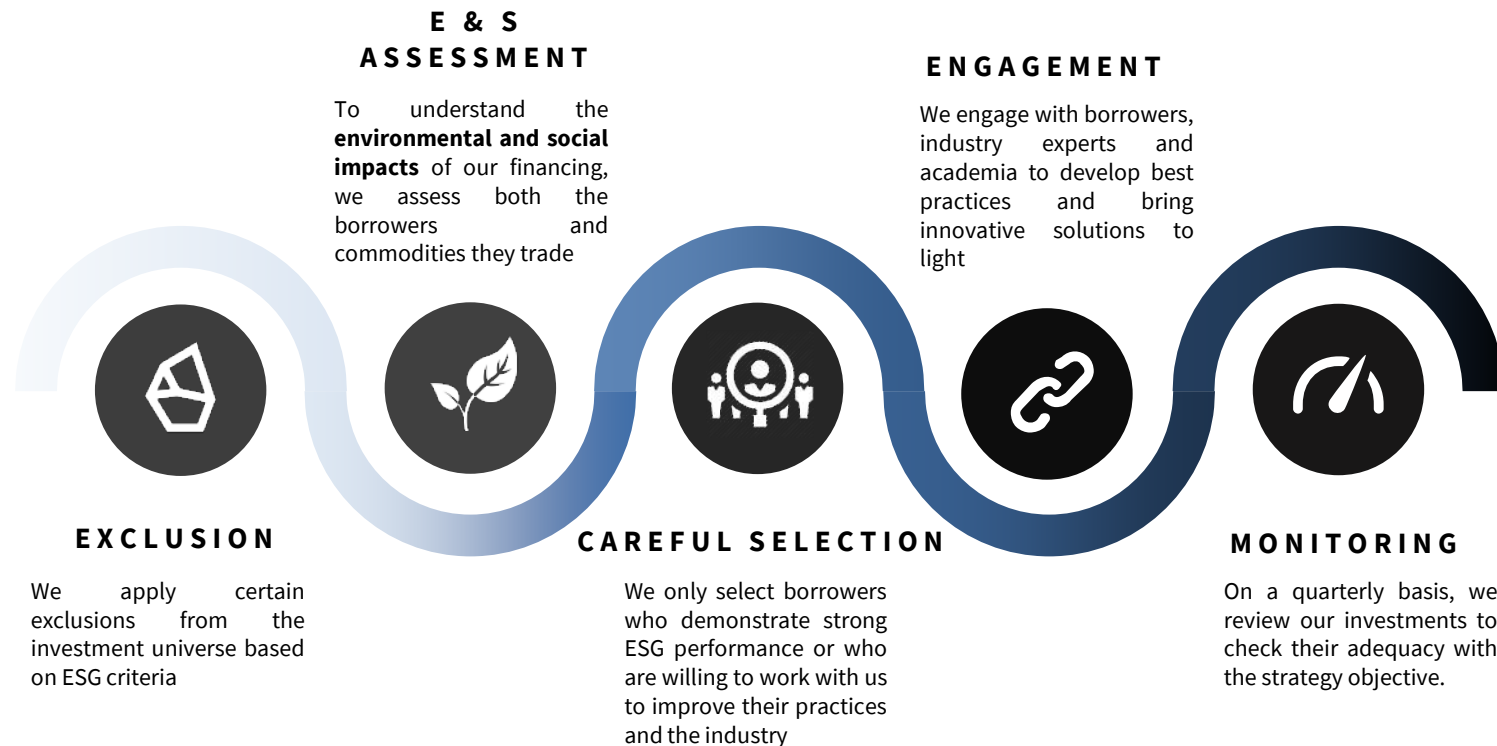
DO NO HARM PRINCIPLE

In line with SFDR, we apply a strict Do No Significant Harm (DNSH) principle to every transactions

4 - ESG in practice

INTEGRATION PROCESS

Environmental, Social and Governance criteria are integrated during **five different stages** of the investment process



4 - ESG in practice

EXCLUSIONS

REGIONAL



CONFLICT ZONES

In line with international law, we do not finance transactions involving commodities originating from armed-conflict zones and politically unstable areas



COUNTRY WATCHLIST

We maintain a watchlist of countries which were reported as having the highest prevalence of modern slavery and human rights abuse



SECTORIAL



COAL

Thermal coal has no place in a low carbon future, it generates high adverse environmental and social impacts. Coal combustion is the largest single source of global warming. For these reasons, it faces the greatest challenge to operate of all commodities



PRECIOUS METALS

The mining of precious metals are very often associated with very poor working conditions and the industry is still falling short in terms of transparency



TOBACCO

With 7 million people dying annually from tobacco-related causes, tobacco raises considerable concerns about public health, as well as human rights abuses and the substantial associated economic cost associated with it, estimated at more than USD 1 trillion a year by the WHO



OIL & GAS

The Oil & Gas industry also faces a growing license to operate challenge. Increased scrutiny, increasing competition from alternative fuels and reduced margins represent a long term business strategy risk



PRECIOUS STONES

Precious stones are mostly found in countries with very high risks in terms of corruption, bribery and human rights abuses. Moreover there is a big traceability challenge

THE ENVIRONMENTAL AND SOCIAL ANALYSIS IS PERFORMED ON **THREE DIFFERENT LEVELS**



1. COMMODITY RESEARCH

For each commodity, we conduct an **ex-ante impact analysis**. This **qualitative research** is performed by compiling different sources of information from industry stakeholders, non-governmental organisations and academic papers. This helps us understand and **identify the inherent environmental and social risks**; those stemming from **the commodity itself** or those arising from its **sourcing**, e.g. country of origin



2. ESG DUE DILIGENCE

In order to be eligible for financing, every borrower must first answer a detailed due diligence. This is systematic and a sine qua non condition for admissibility. Our procedure builds on the International Chamber of Commerce (ICC) guidelines for sustainable trade finance. During this process, we verify the borrower compliance with international standards (e.g. International Labour Organisation) and industry best practices (IFC Performance Standards). We also review the clients internal policies regarding sustainability, and when possible, ask for independent certifications. The due diligence must be supported by required documentation



3. CREDIT SCORE

Sustainability is also integrated to the overall credit assessment of each borrowers. Our risk framework takes into account the sustainability readiness of the borrowers' business model and factors it in the credit score. It may therefore impact (positively or negatively) the client's financing conditions

4 - ESG in practice

ENGAGEMENT

Engagement with Borrowers

We leverage our long-term relationships with borrowers to effect change in their approach to certain issues. To do so, we enter into dialogue with management, share our views on key topics and seek to understand the company's stance. Among other things, we discuss about disclosure of non-financial data, as well as social and environmental issues (e.g. cleaner transportation)



Collective Actions

Each year, we collaborate on a number of opportunities to drive change. This form of engagement allows us to partner and join forces with other stakeholders leverage our impact on specific topics and enhance our effectiveness in promoting sustainable practices

Cooperation with Academic and Industry

We regularly meet and discuss with actors of the Academia and Commodity sector to discuss ways to improve standards and develop innovative solutions to the issues we are facing.



Principles for Responsible Investment (PRI)

PRI is an UN-supported network of investors, which works to promote sustainable investment through the incorporation of environmental, social and governance criteria in the investment-decision making practices of asset managers and asset owners.



LuxFLAG

LuxFLAG is an independent and international labelling agency that screens and identify sustainable investment products. The LuxFLAG Label is an independent, internationally recognized validation of compliance with the label criteria, that reflect regulatory and best market practices.

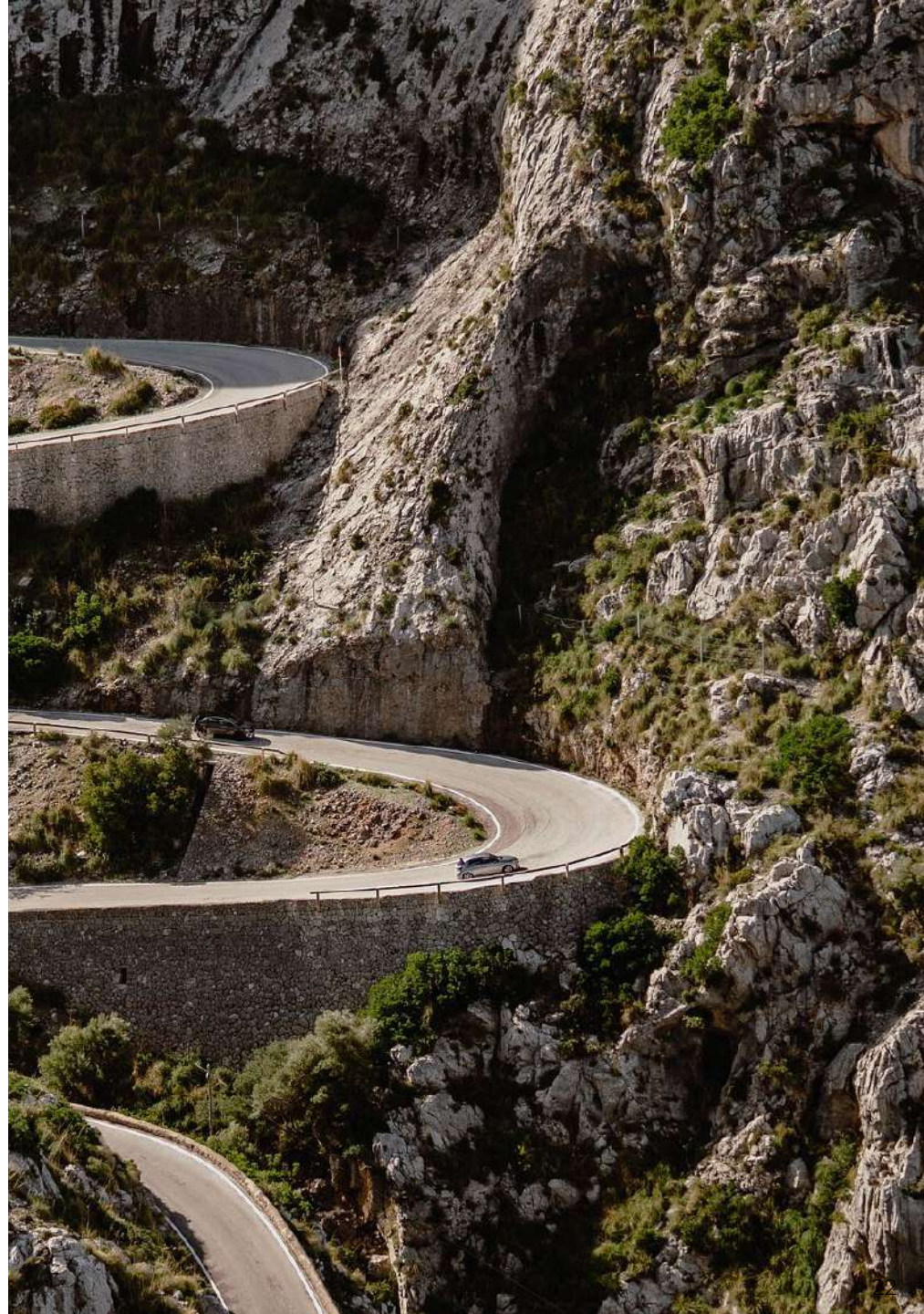
Since 2022, Horizon Capital AG resilientstrategy has been **awarded by the ESG LuxFLAG label**. The Fund is also classified as **Article 8 SFDR**.



Sustainable Finance Geneva (SFG)

Sustainable Finance Geneva is an association of investment professionals whose objectives are to raise awareness of responsible investment solutions among financial actors and to position Geneva as the center of innovation in sustainable finance. SFG relies on the commitment of individual companies and the strength of collective intelligence.

5. INVESTMENT PIPELINE



5 - Investment Pipeline

SAMPLE INVESTMENTS



- Borrower 1
- Interest rate: **SOFR 3M + 9% p.a.**
- Commodity : **Biofuel**
- Domicile : **Switzerland**
- Relationship start : **2017**
- Deals size: **1-5mn USD**
- Deals frequency: **2-6 /month**
- ESG eligibility : **Yes**

The company is active in biodiesel production and trading.

The production of biofuels is linked to efforts to decarbonize the global economy in line with SDG 7* (affordable and clean energy).

The borrower takes part in three sustainability programs : International Sustainability Carbon Certification (ISCC), Roundtable on Sustainable Palm Oil (RSPO) and the Italian national certification scheme (INS) for the sustainability of biofuels and bioliquids.

The borrower is audited by an independent third party on a yearly basis and we request each year the corresponding certificate for its entire supply chain.

The Company is a leader in origination, processing and trading of grains and oilseeds.

Over the years, the Company has successfully built an efficient vertically-integrated agri-business based on a unique and sustainable infrastructure. By controlling its entire value chain, the Company was able to invest in modern technology such as a new biomass high-pressure steam boiler capable of servicing crushing activities and electricity production simultaneously.

Between 2018 and 2021, the Company managed to reduce its carbon intensity by 22% and its use of chemicals by 67%.

- Borrower 2
- Interest rate: **SOFR 3M + 8.5% p.a.**
- Commodity : **Sunflower seeds**
- Domicile : **Switzerland**
- Relationship start : **2018**
- Deals size: **1-15mn USD**
- Deals frequency: **5-10 /month**
- ESG eligibility : **Yes**



*: SDG 7: Part of the UN's Sustainable Development Goals, it aims to ensure affordable, reliable, and sustainable energy for all, supporting global decarbonization and clean energy access by 2030.

5 - Investment Pipeline

SAMPLE INVESTMENTS

The company has implemented various ESG policies with top management commitments.

They adhere to strict standards from IFC and EBRD and monitors a set of E&S KPIs (accidents of persons, environmental accidents, energy usage, waste generation, water use and recycling rate).

The company developed a supplier social accountability assessment checklist to calculate an ES rating and monitor their performance trend.

All commodities are originally produced in Moldova and are sourced directly from local farmers. All good are certified and hold origin, quality, and hygiene certificates issued by ISO accredited laboratories.



- Borrower 3
- Interest rate: **SOFR 3M + 8.5% p.a.**
- Commodity : **Sunflower**
- Domicile : **Moldova**
- Relationship start : **2019**
- Deals size: **1-5mn USD**
- Deals frequency: **2 /month**
- ESG eligibility : **Yes**

- Borrower 4
- Interest rate: **SOFR 3M + 9.5% p.a.**
- Commodity : **Corn, Wheat, Barley**
- Domicile : **Switzerland**
- Relationship start : **2018**
- Deals size: **1-5mn USD**
- Deals frequency: **5-10 /month**
- ESG eligibility : **Yes**



The company is active in soft commodities

The company is actively encouraging and discussing with its suppliers to adopt and improve ESG practices.

They also perform sustainability checks on the commodities of their suppliers.

They engage with their suppliers on regulatory and international labour standards.

5 - Investment Pipeline

SAMPLE INVESTMENTS



- Borrower 5
- Interest rate: **SOFR 3M + 9% p.a.**
- Commodity : **Wheat**
- Domicile : **Switzerland**
- Relationship start : **2020**
- Deals size: **1-10mn USD**
- Deals frequency: **8-10 /month**
- ESG eligibility : **Yes**

The company supplies wheat, an essential food commodity, to Turkey, an upper middle-income country with international borders. Turkey has had a greater influx of people fleeing conflict than any other country in the world. As of 2020, it is hosting nearly 4 million refugees, the vast majority of whom are Syrians. The Syrian refugee crisis has contributed to increasing food insecurity, which was further exacerbated by the recent high food prices.

The company has taken steps to support organic agriculture. Their approach aims to preserve the ecological balance, not to damage natural resources and to provide production that is compatible with the environment, and which does not threaten human life.

Moreover, the company and its CEO place lots of importance on fair employment and gender equality.

Metals will be needed in order to make possible the energy transition. Low-carbon technologies are more material-intensive than traditional technologies, and the energy efficiency associated with the development of renewable energies is also accompanied by an increase in the consumption of mineral resources.

For example, 20 kg of copper are needed to manufacture a thermal vehicle, 40 kg for a hybrid vehicle and about 80 kg for an electric vehicle. (Wood Mackenzie, 2019)

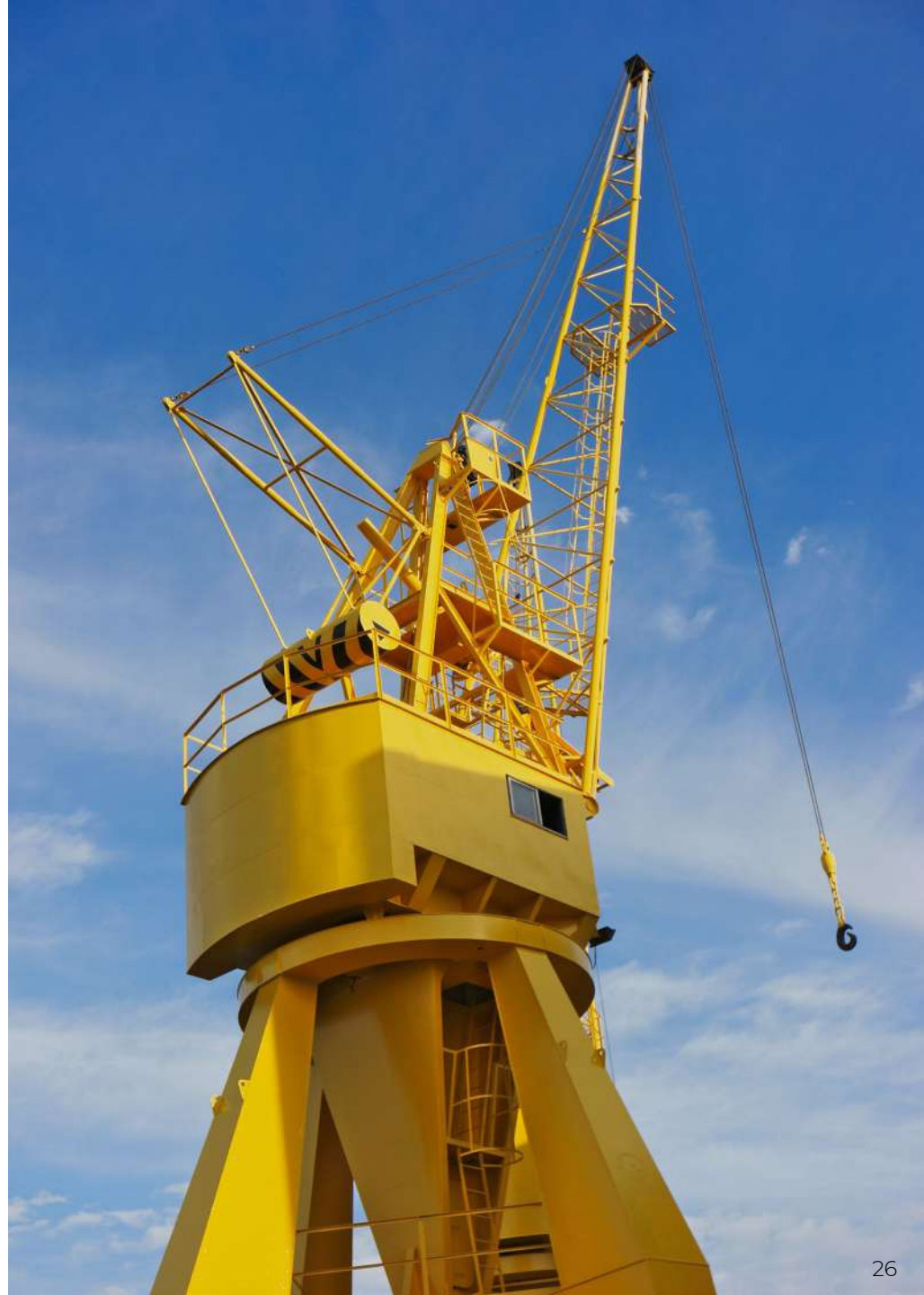
Metals recycling will also be key for a low-carbon economy. When we talk about metal recycling, we most often refer to steel and aluminum recycling. Aluminum is 100% recyclable, and this to infinity. By recycling it, we save 95% of the energy needed to produce primary aluminum.

- Borrower 6
- Interest rate: **SOFR 3M + 9.5% p.a.**
- Commodity : **Metals**
- Domicile : **Switzerland**
- Relationship start : **2018**
- Deals size: **1-4mn USD**
- Deals frequency: **1-2 /month**
- ESG eligibility : **Yes**



6.

INVESTMENT PROCESS & RISK MANAGEMENT



6 - Investment Process & Risk Management

MAIN TYPES OF FINANCING SOLUTIONS

	Description	Security	Duration
Advance Payment Financing	<p>Borrower pays its supplier for goods before delivery</p> <p>Transfer of property is settled by Incoterms</p> <p>Goods are produced but not yet delivered (Pre- Payment Finance)</p>	<ul style="list-style-type: none"> ✓ Advance payment Guarantee ✓ Performance Insurance proceeds assigned to Lender (Loss Payee / co-assured) ✓ Top Up Clause (risk management measure) 	30-60 days
Transit Financing	Financing of goods in transit	<ul style="list-style-type: none"> ✓ Pledge over goods and control in the form of title documents issued to the order of the lender ✓ Assignment of receivable ✓ Marine Cargo insurance covering 110% of the goods with lender as loss payee 	30-90 days
Inventory Financing	<p>Financing of goods while temporarily stored in independent warehouse / tank</p> <p>Pre-approved locations and operators only</p>	<ul style="list-style-type: none"> ✓ Holding Certificate to be issued to the order of the Lender ✓ Tripartite Collateral Management Agreement if relevant ✓ Release of goods by the Lender ✓ Assignment of hedge proceeds ✓ Political Risk Insurance if relevant 	30-120 days
Receivables Financing	<p>Previous due diligence on end Buyer eligible for receivables financing</p> <p>Assignment of proceeds resulting from sales' contracts in favor of the Lender, by the Borrower</p> <p>Possible notification of the assignment to the buyer with acknowledgement by the buyer</p> <p>Acknowledgement to pay from borrowers' customer</p> <p>With recourse to borrower</p>	<ul style="list-style-type: none"> ✓ Possibly Credit Risk insurance on final off taker ✓ Possibly further secured by Bill of Exchange or accepted Promissory Note 	30-90 days

6 - Investment Process & Risk Management

INVESTMENT PHILOSOPHY

Diversification and minimization of the credit risk exposure

- ✓ **Constructing a well-diversified portfolio** : diversification by borrowers, commodities, region and tenors to minimise the risk of any potential defaults
- ✓ **Structuring short-term and self-liquidating trade finance loans** to finance the delivery or storage of non-perishable commodities
- ✓ Loans are **private bilateral agreements** with the goods financed pledged to the financier. Further recourse against the balance sheet of the borrower and often to the personal assets of the owners via a personal **guarantee**
- ✓ **Continuous monitoring and risk management** are at the heart of Horizon Capital's investment process, backed by rigorous processes and deep understanding for the transactions we structure

ONBOARDING

- Identify new **opportunities** from existing clients or onboard new clients from our network
- **Know Your Customer and compliance checks**
- Evaluate whether the transaction can meet **portfolio's risk, return and liquidity requirements**
- **ESG due diligence** on every eligible borrower

INVESTMENT ANALYSIS

- **Financial** due diligence
- Parameters and ratios analysis (loan to value, quality and liquidity)
- **Operational** due diligence
- Assess **creditworthiness** of client's and its owners to determine level of personal **guarantees** required
- **Environmental & Social Assessment** of both the borrower and the proposed transaction

CREDIT RISK COMMITTEE

- **Evaluate** whether the transaction would fit within the **scope and mandate of the fund**. Assess its impact on the **portfolio composition**
- **Determine the terms**, collateral ratio, securities and guarantees
- Sustainability integrated and factored in the **credit score**

PORTFOLIO CONSTRUCTION

- Unanimous **investment decision**
- Balanced **diversification** by commodities, risk, region...
- **Portfolio risk** concentrations analysis
- Risk return **profile optimisation**

ONGOING MONITORING

- We continuously monitor the **client** and the **collateral quality** which promotes early warnings in case of increased risk. We closely following **market prices** that affect borrowers' fundamentals
- Continuous monitoring of **valuation and repayment status**
- **Engagement** with the borrower to promote best practices

REPAYMENT

- Ensure **full and timely repayment** of all outstanding obligations. Ensure all costs and expenses are accurately re-charged and no open items remain before the transaction is closed
- **Debrief** with stakeholders following specific transaction. Share practices and information gathered in the transaction

6 - Investment Process & Risk Management

TYPICAL TRADE FINANCE LOAN STRUCTURE OF THE PORTFOLIO

Trade Finance loans are typically **short term, self liquidating and fully secured loans** made to select participants in the commodity value chain.

All loans originated by SCCF have the following attributes:

Well Known Borrower

Typically, **processor, producer or merchant** of commodities.
Screened and vetted by SCCF.

Short Term

Loans for single transactions, thus **short term** in nature, typically 45- 90 days. **Always uncommitted.**

Secured

Loans secured against the commodity financed. Legal recourse and operational control.
Always recourse to balance sheet of borrower and often a **guarantor.**

Self Liquidating

Funding borrower by paying directly to its supplier, repayment as part of the sales proceeds from final off taker.

Collateral Protection

Collateral-to-Loan ratio target **above 110%** of the transaction.
Collateral **always insured** against loss or theft

No Prices Exposure

No commodity price exposure.
Credit risk exposure transformed into performance risk exposure*

* : Past performance does not predict future returns. Returns may increase or decrease as a result of currency fluctuations for investors whose natural currency differs from the fund's currency

6 - Investment Process & Risk Management

UNDERLYING STRUCTURE & DIVERSIFICATION POLICY

Our investment strategy is based on a strong diversification policy

Constructing a well-diversified portfolio : diversification by borrowers, commodities, region and tenors to minimise the risk of any potential defaults.

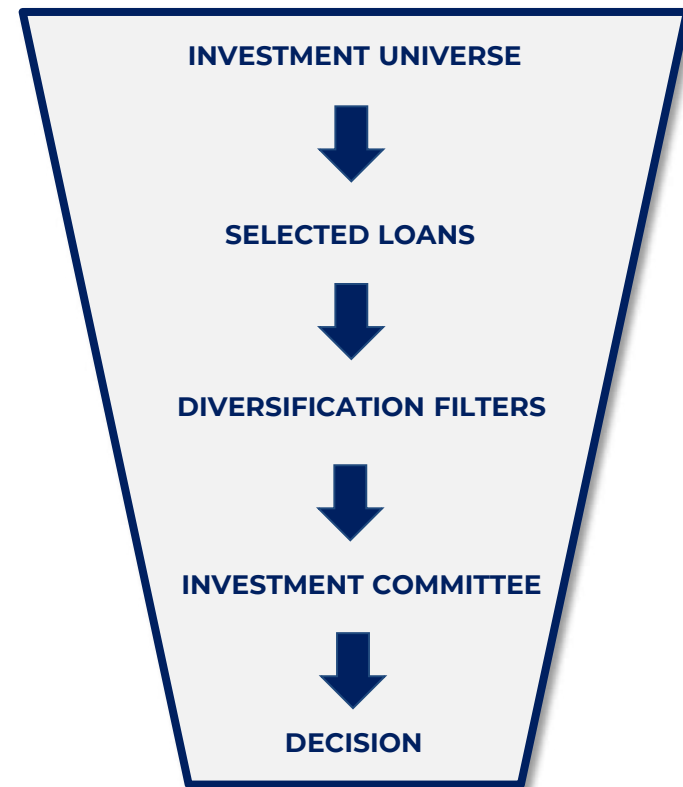
Industry Exposure

- Merchants, Processors and Producers
- Energy and petrochemical commodities, refined metals and ores, agricultural commodities including edible oils

Concentration Limits

- 10% per single counterparty (Hard)
- 5% per single transaction / instrument (Soft)
- The sum of transactions representing more than 5% (Soft) of the portfolio should not exceed 20% (Hard)

Please be advised that these limits are internal risk management guidelines which can be changed and/or bypassed at a discretion of the Risk Committee of HCAG. Additionally, please refer to the Investment Restrictions of the Prospectus for more information on the applicable restrictions in accordance with the law of 23 July 2016 on Reserved Alternative Investment Funds (the “RAIF Law”).



6 - Investment Process & Risk Management

INVESTMENT COMMITTEE & RISK MANAGEMENT TEAM

Portfolio Composition

- We have created a portfolio of trade finance loans offered to a carefully selected obligors that we know well
- We calculate regular performance statistics on the portion of loans held by the Fund

Portfolio with high liquidity uncorrelated to market fluctuations

- Assets with low historical default probability which is uncorrelated to the market
- Short to medium tenor loans entail full portfolio utilization, low duration and high liquidity
- Loans are diversified across countries, commodities and borrowers with clear limits on portfolio concentration
- Loans are transactionally secured through a complete documentation package in place throughout the transaction
- Target collateral ratio above 110%

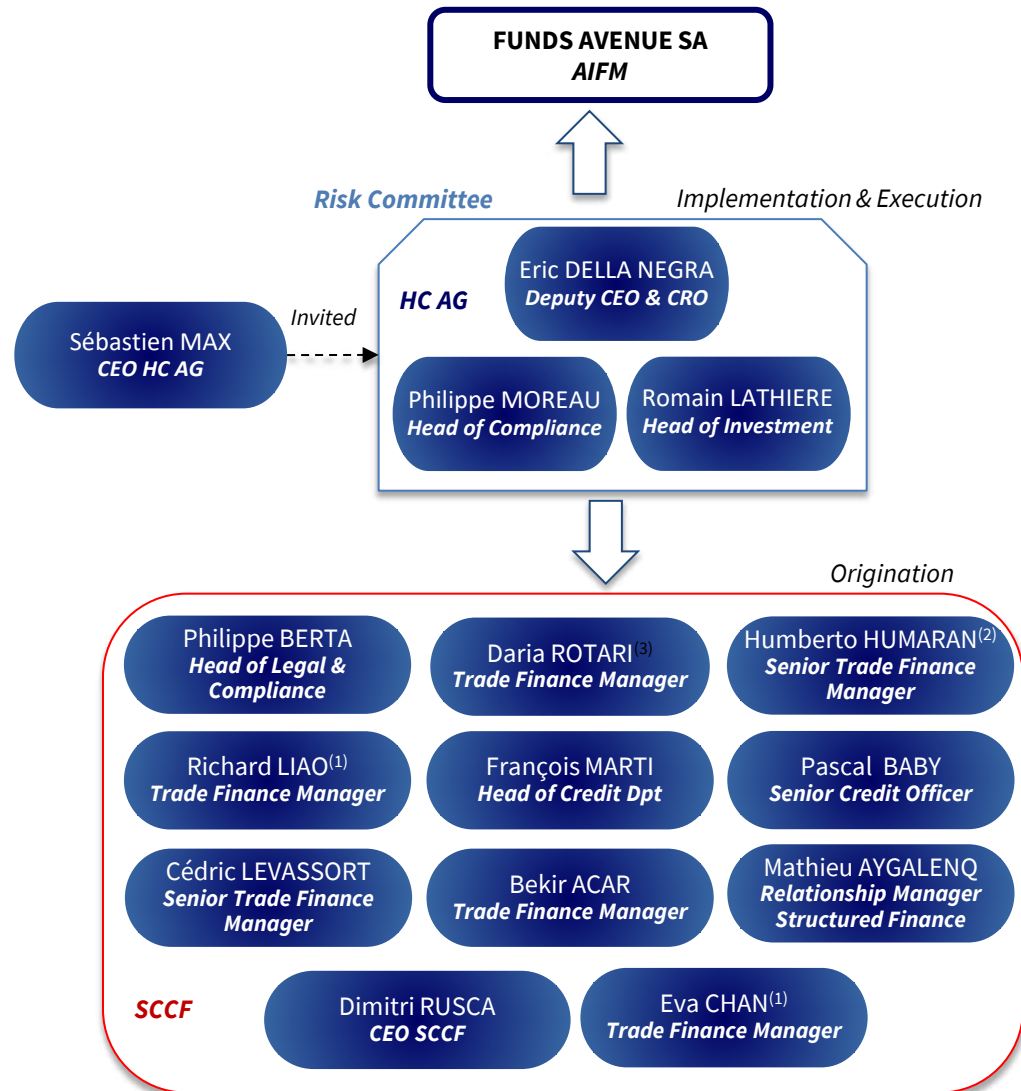
At crossroads between financial management and Trade Finance Banking

- Dedicated seasoned professionals
- Highly experienced Trade Finance specialists in the domains of structuring and originating loans
- Each member of the team has strong working experience in the Commodity Trade Finance

(1) Singapore office (Front Office Asian Trade Finance)

(2) Miami office (Front Office North American Trade Finance)

(3) Dubai based



6 - Investment Process & Risk Management

KEY PEOPLE

Sébastien MAX (Managing Partner and CEO Horizon Capital AG)

Sébastien has more than 15 years of experience in asset management and business development. Before SCCF and Horizon Capital AG, Sébastien oversaw the marketing and business development at Diapason Commodities Management SA, a leading asset management firm in commodity investment solutions. Prior Diapason, he was structured products sales at Société Générale Alternative Investment in Paris.

Dimitri RUSCA (CEO SCCF)

CEO of SCCF SA, has more than 30 years of experience in Trade Finance, Structured Finance and commodities trading. Before founding SCCF in 2004, Dimitri was Vice President at BNP Paribas (Suisse) SA. Prior to joining BNP Paribas, Dimitri worked in other Swiss banks and at Finco division of André & Cie SA, a Swiss major commodities trading company.

Eric DELLA-NEGRA (Deputy CEO & Chief Risk Officer)

Eric has more than 20 years of experience in asset management and technology projects. Before Horizon Capital AG, Eric has supported and advised numerous financial institutions in their transformative projects and operational excellence. Eric was Chief Operating Officer at Diapason Commodities Management SA where he oversaw the asset management activity.

Philippe MOREAU (Head of Compliance and Product Structuring)

Philippe Moreau is a seasoned professional with more than 20 years of experience in the market finance.

After having started his career at Ernst & Young, Luxembourg, as a Senior Manager within the Asset Management practice, Philippe was formerly the Group Chief Compliance Officer of Unigestion during 7 years, where he evaluated, managed and oversaw regulatory, risk, audit and operational issues throughout several markets including Switzerland, Luxembourg, U.K., Guernsey, France, Canada, Singapore and United States. Philippe worked as well as the Chief Operating officer of Harness Investment Group, where he managed the operational growth, business and framework of the company.

Romain LATHIERE (Head of Investment)

Romain joined Horizon Capital AG in March 2019 as Head of Operations. He has 15 years of experience in financial markets acquired as portfolio manager, multi-asset trader and derivative products specialist. Before joining Horizon Capital AG, he was Portfolio Manager at Diapason Commodities Management SA. He also worked as a broker at MF Global and BGC Partners. Romain holds a Bachelors degree in Financial Markets and a Masters degree in Trading and International Finance.

François MARTI (Head of Credit Dpt)

François has spent more than 25 years in the commodity trade finance banking industry. Throughout his career, he held different positions at BCV, BNPP and Arab Bank (Switzerland). As a Relationship Manager in his early years, and progressively moving to Credit Risk positions following the banking regulatory trends. Before joining SCCF in December 2021, François notably headed the team of credit analysts at BCV between 2008 and 2015, and then seized a challenging and interesting opportunity at Arab Bank (Switzerland) where he contributed to the organisation of the commodity trade finance risk monitoring. François graduated from the University of Geneva with a bachelor in Political Sciences.

6 - Investment Process & Risk Management

KEY PEOPLE

Pascal BABY (Senior Credit Officer)

Pascal has more than 15 years of experience in Commodities Trade Finance. Before Horizon, Pascal worked at different institutions (BCV, BNP Paribas Suisse, Eco Fuel Trading) in credit, transaction management and business development. Pascal holds a master in corporate finance.

Philippe BERTA (Head of Legal and Compliance SCCF)

Philippe Berta is a Swiss qualified lawyer, formerly General Counsel at BNP Paribas in Switzerland and Head of Legal Trade Finance at Banque Cantonale Vaudoise. His areas of expertise are Commodity Trade and Structured Finance, Corporate and Shipping Finance, Private Banking, Regulatory and Compliance matters. Philippe participated in the 1990s in the creation and organisation in Geneva of a new Swiss bank active in Commodity Trade Finance.

Philippe is a member of the ICC Banking Commission Legal Committee and of the Financial Crime Risk and Policy Compliance Group in Paris and acts from time to time as DOCDEX expert under the ICC alternative dispute resolution rules. Philippe is also in charge of Module 12 “Legal and Compliance” of the Diploma of Advance Studies in Commodity Trading at the University of Geneva.

Daria ROTARI (Investment Manager SCCF)

Daria has been with SCCF since early 2014. She is responsible for origination of new clients, structuring of credit applications and monitoring of trade finance credit lines. Daria holds The Diploma of Advanced Studies in Commodity Trading from Geneva School of Economics and Management Executive, University of Geneva. Daria has extensive experience in Commodity Trade Finance with special expertise in oil products and grains exported from CIS countries.

Humberto HUMARAN (Investment Manager SCCF)

Humberto has been involved in Trade and Structured Finance for 24 years. Humberto spent 20 years at Cargill Financial Services where he managed various businesses within Latin American and US geography's for Cargill's Trade and Structured Finance Unit. In 2013 he moved from Minneapolis to work in Cargill's Miami office where he managed various Latin Geography's for Cargill's Structured Risk Management Unit. In 2016 Humberto left Cargill to open his own Structured Trade and Hedging consulting business before joining SCCF in December of 2019 to open and manage SCCF's US Branch in Miami.

Cédric LEVASSORT (Investment Manager SCCF)

Cédric has over 35 years of experience in international trade: 10 years in shipping, 7 years in trade commodities, and 18 years in commodity trade finance. Cédric has worked as a ship captain and sailed on container-carriers, roll on roll off, and oil tankers of different sizes. For 7 years Cédric held different positions in shipping and trading companies in Geneva with a focus on energy: Elf, Total, and IPCO. Cédric was formerly employed at BNP Paribas in Geneva for 18 years as a relationship manager for commodities trading. He has experience in financing all types of commodities. During his last 4 years in BNP Paribas, he was Regional Manager for Corporate Companies in Central Europe, located in Budapest. Cédric has a Master Mariner Degree, and Engineer Maritime Degree. He also has a Sustainability Certificate delivered by the University of Cambridge.

Richard LIAO (Investment Manager SCCF)

Richard joined SCCF in April 2020, covering commodity traders in Asia Pacific out of the Singapore office. Previously, he led the corporate and institutional banking team in UBAF, a subsidiary of Credit Agricole CIB, covering commodity traders from the largest in the world to smaller niche players in Asia Pacific, across all types of commodities, and focusing on trade with emerging and frontier markets. He also covered relationships with bank and non-bank financial institutions in the region for trade distribution, loans syndication and treasury activities. Prior to UBAF, he was with Bank of China, Singapore Branch and ANZ Auckland, covering commodity trade finance, syndicated loans and corporate finance advisory. He is a CFA Charterholder and graduated from INSEAD with an Executive Master in Finance with Distinction.

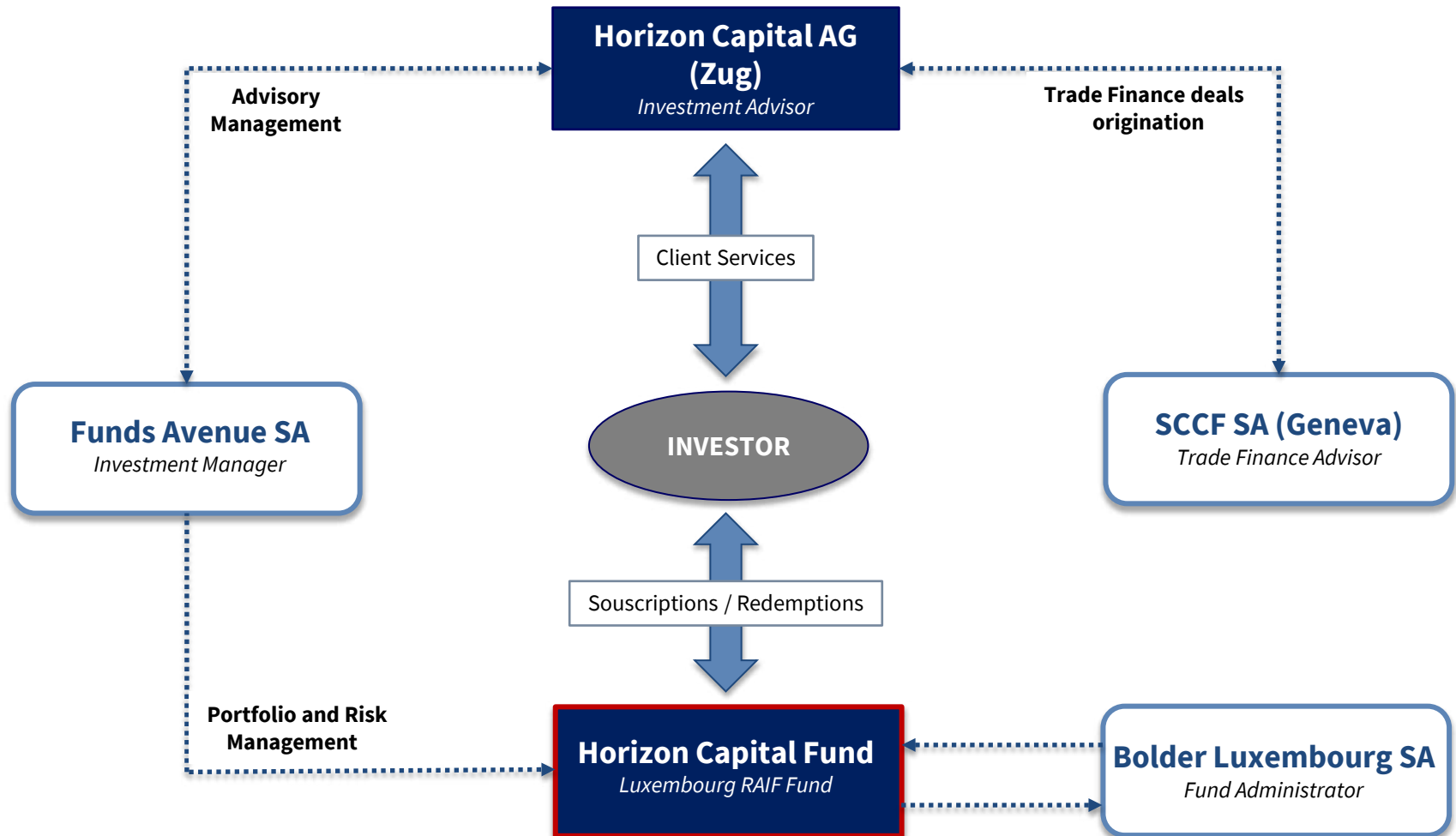
6 - Investment Process & Risk Management

DIFFERENT TYPES OF RISK AND MANAGEMENT PROCEDURE

Type of Risks	Management Procedure
Financial Risk	<ul style="list-style-type: none"> • Credit Risk: Loans are fully collateralized and guaranteed. Residual risk to the devaluation of collateral is mitigated by higher collateralization ratio's (target above 110%). Transactions with a higher degree of residual credit / performance risk will be charged higher rate • Price Risk: Goods are sold at a fixed price • Currency Risk: Only USD denominated loans
Country Risk	<ul style="list-style-type: none"> • We only operate in countries deemed safe and that are not listed on any UN Embargoed Countries List • We rely on third party country and sovereign risk assessment as part of our credit and operational due diligence • Contracts are under Swiss or English Law. We seek external legal opinion on the enforceability of our contracts in local jurisdictions • Risks associated with specific locations, such as inland terminals with few access points, are always assessed as part of our operational due diligence.
Counterparty Risk	<ul style="list-style-type: none"> • Continuous KYC assessment of the financial strength, business health and track record of our clients and where possible their direct suppliers and customers • Counterparts are routinely screened for any potential compliance, regulatory or reputational risks using third party software, the general media and our network • Direct counterparty credit risk is mitigated through a series of transaction specific securities (guarantees, pledges, assignments...)
Operational Risk	<ul style="list-style-type: none"> • Independent logistics service providers are all vetted, and hauling routes are assessed as part of the transaction due diligence • Insurance policies covering 110% of the value of the goods in transit or in storage with investor as loss-payee / co-assured • We employ first rate independent collateral managers, stock monitors and independent inspectors

6 - Investment Process & Risk Management

THE FUND STRUCTURE



The Reserved Alternative Investment Fund (RAIF) vehicle combines the characteristics and structuring flexibilities of Luxembourg regulated specialised investment funds (SIFs) and investment companies in risk capital (SICARs) qualifying as AIFs managed by an authorised AIFM.

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INFORMATION FOR INVESTORS IN SWITZERLAND

The shares of the HORIZON CAPITAL FUND SICAV-RAIF S.A. (the “Fund”) shall be distributed in Switzerland exclusively to qualified investors as defined by Article 10 § 3 of the Collective Investment Scheme Act 2006, as amended, (CISA) and Article 6 of the Collective Investment Scheme Ordinance 2006, as amended, (CISO) (Qualified Investors). The Fund has not been and will not be registered with the Swiss Financial Market Supervisory Authority (FINMA).

The representative of the Fund in Switzerland is REYL & Cie SA, 4, rue du Rhône, CH-1204 Geneva, Switzerland. The offering documents, articles of association and audited financial statements can be obtained free of charge from the Representative. The place of performance for shares of the Fund offered or distributed in or from Switzerland is the registered office of the Representative. The courts of the canton of Geneva shall have jurisdiction in relation to any disputes arising out of the duties of the Representative. Any dispute related to the distribution of shares of the Fund in and from Switzerland shall be subject to the jurisdiction of the registered office of the distributor.

The Paying Agent in Switzerland is Banque Cantonale de Genève, 17, quai de l’Île, CH-1204 Geneva, Switzerland. Shares may be subscribed and/or redeemed with the Paying Agent. A handling commission will be charged by the Paying Agent. If a subscription or redemption is made through the Paying Agent, instructions and money must be received by the paying agent at least 24 hours before the appropriate dealing cut-off time. The fees and expenses associated with the representation, paying agency and other distribution items may be charged to the Fund. As applicable, the actual amount of such fees and expenses will be disclosed in the audited financial statements.

In distributing shares of the Fund in Switzerland, the Fund is authorized to pass on distribution fees to the distributors and sales partners listed below:

Sales partners who place shares in the Fund with their customers exclusively through a written commission-based investment management or advisory mandate (e.g. independent asset managers or advisors).

When a retrocession payment may give rise to a conflict of interest, the recipient of the retrocession must ensure transparent disclosure and inform investors, unsolicited and free of charge, of the amount of retrocession it may receive for distribution. Upon request, the recipient must disclose the actual amount of retrocession received for distributing the Fund to the investor requiring information. If the law in the country of domicile of the Fund sets out rules on the payment of retrocessions that are stricter than those under Swiss law. These stricter rules, which apply to distribution in Switzerland, are as follows:

In respect of Distribution in Switzerland, the Fund does not grant rebates to investors.

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